AAEM 2014
CANDIDATE PLATFORM STATEMENTS
Dear AAEM Member,

Enclosed are your ballot and supporting materials for the 2014 AAEM board of directors election.

As you are aware, the call for nominations was sent to all voting members, and those AAEM members who appear on the enclosed ballot have indicated their willingness to serve on the AAEM board.

Statements from each of the candidates are on the following pages in this insert of the November/December issue of Common Sense. Please review the enclosed information, then exercise your democratic right to vote for the representatives you would like to see serve as AAEM’s leaders. Remember, we have a one member, one vote system, so your voice counts. Please follow these instructions for casting your ballot in the 2014 election.

If You Will Attend the Scientific Assembly:

- **We recommend that you do not complete your official ballot at this time.** There will be a Candidates’ Forum held during the Scientific Assembly where you can hear the candidates respond to direct questions from the voting membership. You will be asked to submit your ballot at the conclusion of that Forum.

- **If certain of your choices or unsure if you will attend the Forum,** you may vote online at www.aaem.org/about-aaem/elections. Voting will remain open until February 13, 2014, at midnight ET.

If You Are Unable to Attend the Scientific Assembly:

- You may complete your official ballot online at www.aaem.org/about-aaem/election. Online voting will remain open until February 13, 2014, at midnight ET. Mailed ballots must be received by February 10, 2014.

New Balloting Procedure for 2014:

- **Voting ballots will be available online only prior to Scientific Assembly.** Please visit www.aaem.org/about-aaem/elections to cast your vote electronically or download a paper ballot. You may submit ballots by mail to AAEM Elections, 555 E. Wells St., Suite 1100, Milwaukee, WI, 53202. *Please note that the paper ballot will supersede all online voting ballot submissions and all previously submitted ballots will be discarded.*

- **Voting onsite at Scientific Assembly will occur by paper ballot.** As in previous years, paper ballots will be distributed at the Candidates’ Forum during the Annual Business Meeting to members who have not already cast their vote. Paper ballots will also be available at the registration desk throughout the conference. Online voting will remain open until midnight ET on 2/13/14.

Thank you for your continued support of AAEM. Please call 800-884-2236 with any questions you may have regarding the election procedure.

Sincerely,

Kay Whalen
Executive Director
Candidate Platform Statements

AAEM does not endorse any statement made by candidates and specifically rejects anticompetitive statements.

The nomination period for AAEM’s upcoming elections has ended. All individuals running for an open seat on the board of directors have been identified, and the race has begun. Presented here for the benefit of all full voting, emeritus, and Young Physician Section (YPS) members of AAEM are the formal platform statements of each of the candidates.

The elections will be held immediately following the Candidates Forum scheduled during AAEM’s 20th Annual Scientific Assembly, February 11-15, 2014, at the New York Hilton Midtown, NY. Although balloting arrangements will be made available for those unable to attend the Assembly, all voting members are encouraged to hold their ballots until the time of the meeting. The Forum will allow members the opportunity to question candidates directly about their vision of the association and its place in the specialty of emergency medicine. The responses offered in this session, in addition to the platform statements offered here, will provide members with the information they need to make intelligent and informed decisions.

AAEM’s democratic election process is just one of the many things that make our organization unique among medical specialty societies. Please carefully review the information presented here, and make your arrangements to join us in New York for the Forum and final elections.

Full voting, emeritus, and YPS members not planning to attend the Scientific Assembly should vote online or submit a paper ballot. Online voting and paper ballots are available at www.aaem.org/about-aaem/elections. Online voting closes at midnight ET on February 13, 2014. Paper ballots should be returned to the AAEM office by Monday, February 10, 2014. Those attending the New York conference are encouraged to hold their votes until the Candidates Forum to be held on Tuesday, February 14, 2014, from 12:15pm to 1:45pm.

New Voting Procedure

New for 2014, AAEM is offering online voting prior to Scientific Assembly for those members who are unable to attend the meeting. Paper ballots will still be available for members to print and mail if they prefer. Please visit www.aaem.org/about-aaem/elections to access the online ballot or to print your personalized paper ballot.

For members who will be attending the Scientific Assembly, please review the candidate statements printed here and join us at the Candidates Forum to be held on Tuesday, February 14, 2014, from 12:15pm to 1:45pm. Paper ballots will be distributed onsite for members who have not previously voted online.
William T. Durkin, Jr., MD MBA FAAEM
Candidate for President
Nominated by: Andy Walker, MD FAAEM; Larry Weiss, MD JD FAAEM; and Leslie Zun, MD MBA FAAEM

Membership: 1994-2016
Disclosure: Nothing to disclose at this time.

AAEM Board of Directors 2004-2014
AAEM Foundation Board of Directors 2006-2014
AAEM President 2012-2014
AAEM Vice President 2010-2012
AAEM Secretary-Treasurer 2004-2006, 2008-2010
Education Committee 2007-2013
Finance Committee 2010-2013
Operations Management Committee 2008-2013
Practice Management Committee, Chair 2010-2011

When I first became president I promised, as a servant leader, to grow and improve the Academy. I have accomplished that and much more. A partial list of my accomplishments is as follows:

• Increased full voting membership by over 10% in two years — highest growth rate in several years.
• Made residency visits a priority with a goal of 50 visits yearly — on track for that so far, compared to a dozen programs visited in previous two years.
• Resident and Student Association membership is up significantly.
• Began to engage other organizations within the house of medicine nationally and internationally — subsequently asked to participate in the formation of practice guidelines, leadership invited to speak at meetings and conferences as well as being interviewed as sources for articles in national publications.
• Attained AAEM representation on ABEM Model of Emergency Medicine Committee.
• Improved committee structure and operation — activities of each committee are transparent so that those interested members might be encouraged to join. The Practice Management Committee now has a handbook to help out members in independent groups run those practices and provides assistance to help them through the RFP process.
• Recruited a physician with a national and international reputation in operations to chair the Operations Management Committee.
• Cooperative agreement with the American College of Physician Executives that allows our members to attend their courses at a discount.
• Successfully initiated the Pan Pacific Emergency Medicine Congress with the Korean Society of Emergency Medicine, worked with EuSEM to run another Mediterranean Emergency Medicine Congress.
• Hired a top-ten firm, Williams and Jensen, as our lobbyist. We now have a significant presence on the Hill. There have been three “fly-ins” where members met with members of Congress and their staff. I have personally met with more members of Congress than all the past presidents combined.

Looking ahead, the Academy needs to continue to grow as it matures. To do so, I remain committed to providing service to the members. We will continue to promote and improve our educational offerings both nationally and internationally, reach out to residency programs, promote and advocate for GME funding. We are a developing organization and must continue to build relationships and collaborate with other organizations in order to increase our visibility as a major voice in EM.

As a community physician who has experienced firsthand some of the abuses of dictatorial groups, I will continue to support and, when needed, defend our members against the mistreatment of contract management groups and other practice models that trample due process rights. These practice models are a cancer on our specialty. By doing this, most emergency physicians will see that a membership in AAEM is the best value in all of emergency medicine.

If reelected, I will continue to devote the necessary time to achieve our goals, promote the Academy, and improve the value and appeal of membership while increasing our visibility as the specialty organization in emergency medicine. I have no other distractions, can stay focused on the job, and devote the necessary time to do it well. I have a proven record of leadership, a demonstrated ability to work well with other organizations, and am a strong advocate for our members. Serving as your president has been an honor and I would very much like to continue in this role of service. Let us continue to work together so that we can make this an even greater and stronger organization!

I would like to thank Drs. Walker, Weiss, and Zun for nominating me.
Mark Reiter, MD MBA FAAEM
Candidate for President
Nominated by Robert McNamara, MD FAAEM; Kevin G. Rodgers, MD FAAEM; and Larry Weiss, MD JD FAAEM

Membership: 2002-2015
Disclosure: Financial interests, Owner, Emergency Excellence, Emergency Department Consulting Company; Current or prior service to other organizations: prior leadership in the American Medical Association and state medical societies

AAEM Vice President 2012-2014
AAEM Secretary-Treasurer 2010-2012
AAEM Board of Directors 2005-2014
AAEM Foundation Board of Directors 2006-2014
AAEM Services Board of Directors 2006-2014
AAEM Associate Member Representative 2006
AAEM Resident of the Year Award 2006
AAEM Young Educator Award 2012
AAEM Board Liaison, Operations Management, Membership, & Academic Affairs Committees
Academic Affairs Committee 2008-2011
Board Certification Task Force, Co-Chair 2006
EM Practice Committee 2006
EMTALA Committee 2006
Finance Committee, Chair 2010-2011
Operations Management Committee 2008-2013
Practice Management Committee 2010-2013
AAEM Young Physicians Section Board Liaison 2007-2008
AAEM Young Physicians Section 2008-2012
AAEM/RSA Board Liaison 2008-2009
AAEM/RSA Immediate Past President 2006-2007
AAEM/RSA President 2005-2006
AAEM/RSA Vice President 2004-2005
AAEM/RSA Board of Directors 2004-2007
AAEM Scientific Assembly, Speaker 2008 (Resident Track), 2009, 2011, 2013
MEMC, Speaker 2009, 2011, 2013
MEMC, Track Chair 2011
MEMC, Abstract Moderator 2011

I am pleased to accept Drs. McNamara, Rodgers, and Weiss’ nominations for president of AAEM. Over my time on the AAEM board since 2005, I have worked hard to promote AAEM’s mission on behalf of our members. Some of my accomplishments include coordinating AAEM’s response to attempts to devalue board certification, working with the AMA to develop policy on the corporate practice of medicine, proposing the creation of the Practice Management Committee (which develops resources for democratic groups) and the Finance Committee (which advises the board on investing cash reserves), and efforts to increase AAEM’s membership base and influence within the house of medicine. Over the past four years, as secretary-treasurer and then vice president, I have been heavily involved in the ongoing activities of AAEM and have had the opportunity to work closely with many of our members who have contacted the Academy for assistance.

As AAEM president, I promise to do everything I can to promote the Academy’s mission and to keep our membership well-informed of the great work being done by AAEM. I will continue to strongly advocate for you on core issues such as workplace fairness and defending the value of board certification. As the Academy’s reputation, membership, and resources have grown, I believe it is now time for AAEM to take a larger role in providing services to help private groups better compete with the large national contract groups. I am committed to developing new opportunities for our membership to become active in the Academy. I will continue to promote the Academy’s excellent educational offerings. I firmly believe in the AAEM mission and hope to have the opportunity to serve you as your president.
Kevin G. Rodgers, MD FAAEM
Candidate for Vice President
Nominated by Howard Blumstein, MD FAAEM; Robert McNamara, MD FAAEM; and Mark Reiter, MD MBA FAAEM

Membership: 1999-2013
Disclosure: Nothing to disclose at this time.
AAEM Secretary-Treasurer 2012-2014
AAEM Joe Lex Educator of the Year Award Recipient 2009
AAEM Program Director of the Year Award Recipient 2005
AAEM Written Board Review Course Top Speaker Award 2012
AAEM Representative ACGME/RRC EM Milestone Working Group 2012-2013
Academic Affairs Committee 2005-2008
ACMME Subcommittee 2005-2013
ACMME Accreditation Review 2007, 2011
Education Committee 2005-2013
Education Committee, Chair 2006-2010
Finance Committee, Chair 2012-2013
Scientific Assembly Subcommittee, Co-Chair 2007-2011
Scientific Assembly Subcommittee 2012-2014
Tort Reform/Malpractice Committee 2007-2008
AAEM/RSA's Emergency Medicine: A Focused Review of the Core Curriculum, Author
Scientific Assembly, Speaker 2005-2014
Scientific Assembly, Preconference Course Speaker 2005-2007, 2010
Scientific Assembly, Photo Competition Judge 2013-2014
Scientific Assembly, Morbidity & Mortality Judge 2010, 2012
Oral Board Review Course, Examiner 2001-2011
Oral Board Review Course, Director 2001-2013
Written Board Review Course, Speaker 2002-2013
MEMC Executive Committee 2012-2013
MEMC, Track Chair 2005, 2007
CEMC, Speaker 2009
Common Sense Author 2006-2008

“A leader is one who knows the way, goes the way, and shows the way.”
— John Maxwell

“A true leader has the confidence to stand alone, the courage to make tough decisions, and the compassion to listen to the needs of others. He does not set out to be a leader, but becomes one by the equality of his actions and the integrity of his intent.”
— Douglas MacArthur

My mantra: “There is no greater calling than service to others.” When I became involved in AAEM in 1997, I believed it was the best organization in emergency medicine through which I could advocate for my patients, my colleagues, and my specialty. This is true today more than ever! As an organization, AAEM is setting the agenda for the future of our specialty and the specialist in emergency medicine. I believe I have the foresight, commitment, and energy to lead that charge.

Successful leadership requires an integrated combination of management, vision, and implementation. I believe we should embrace, nourish, and maintain what we do well: member education, protection of the rights of the individual practitioner in EM, and maintenance of ABEM/AOBEM certification as the only recognized definition of the EM specialist by state medical boards. Concurrently we must envision new opportunities that will enhance the growth of our organization and its impact on EM. Change must be embraced, not feared, for change is the product of a keen vision of the future.

That vision resulted in the selection and hiring of a financial management group that is now protecting and growing AAEM’s investments on a professional level. It led to the employment of a new legislative consulting firm that has made great inroads into improving AAEM’s impact on governmental affairs. Now on a personal level, congressional representatives are considering such AAEM-focused topics as due process, transparent billing and fee splitting, increased funding for GME training slots, and replacement of the SGR with a long term fix. Educationally we are evaluating the acquisition of a learning management system which will expand and enhance the quality and breadth of our CME offerings. These are but a few of the visionary changes that I have helped develop/implement in the last two years. In the coming years we will need to address such central issues as protecting EM as the ACA unfurls, the validity of MOC, tort reform, and solving the unfunded EMTALA mandate.

As your current Secretary-Treasurer, I can confidently report that AAEM is a fiscally efficient and responsible organization with the financial stability to support tackling these future endeavors. As your vice president, I promise the passion, work ethic, integrity, people skills, and experience to insure success. I believe I have the “right stuff” to get the job done. AAEM is well known for its dedicated, enthusiastic leadership that has grown the organization into a powerful voice for emergency medicine. I promise you nothing less!
Imagine a future where all patients receive emergency care provided by board-certified emergency physicians who enjoy rewarding careers in fair and equitable practice environments. This is the vision of AAEM and one I wholeheartedly support. After taking two years to obtain my MBA at the Naval Postgraduate School (anticipated March of 2014), I welcome the opportunity to resume serving the members of AAEM as secretary-treasurer and hopefully as president of AAEM in the future.

The secretary-treasurer of AAEM has historically ascended to become president, therefore, this election is not just about who serves as secretary-treasurer from 2014-2016, but is also about whom members want to be the president of AAEM in 6-8 years. I feel that I am an excellent candidate for secretary-treasurer and eventually president because:

- I have extensive leadership experience within AAEM including two terms on the AAEM board of directors and as president of Virginia AAEM, Uniformed Services AAEM, and the Resident & Student Association.
- I am comfortable with core AAEM issues, including challenges to board certification, due process, restrictive covenants, physician ownership of their practices, fee-splitting, and the corporate practice of medicine.
- I have experience working with state and national legislators to address issues of importance to emergency physicians. Specifically, for the last two years I have worked with Virginia AAEM members to address the PEND program, which is a Virginia Medicaid program that reduces emergency physician reimbursement to a $22 triage fee based on the diagnosis and not the presenting symptoms.
- My academic publications and heavy involvement with the Resident & Student Association demonstrate my personal dedication to the emergency medicine residents and medical students, the future of AAEM, and the specialty of emergency medicine.

Thank you for your consideration, and I look forward to speaking to many of you at the 2014 Scientific Assembly.

Joel M. Schofer, MD RDMS FAAEM FACEP, Commander, Medical Corps, U.S. Navy
Candidate for Secretary-Treasurer
Nominated by Howard Blumstein, MD FAAEM; Mark Reiter, MD MBA FAAEM; and Larry Weiss, MD JD FAAEM

Membership: 2007-2014
Disclosure: Nothing to disclose at this time.

AAEM Board Member 2004-2005, 2010-2012
AAEM Foundation Board Member 2010-2012
AAEM Young Educator Award 2011
AAEM Board, Student Representative 2000-2001
Education Committee 2005-2012
Membership Committee 2005-2008
State Chapter Committee 2012
USAAEM Task Force, Chair 2005-2006
Young Physicians Section Task Force 2005-2006
Patient Safety Committee 2004-2006
USAAEM President 2007-2008
USAAEM Immediate Past President 2008-2009
USAAEM Vice President 2009-2010
USAAEM Secretary-Treasurer 2011-2012
USAAEM Resident Representative 2006-2007
USAAEM Scientific Assembly Preconference Planning Committee, Chair 2008-2012
VA-AAEM President 2011-2013
AAEM Young Physicians Section, Vice President 2007
AAEM Young Physicians Section, Secretary-Treasurer 2006-2007
AAEM Young Physicians Section Editorial Committee, Co-Chair 2005-2007, Chair 2007
AAEM/RSA Rules of the Road for Medical Students, Chief Editor
AAEM/RSA Emergency Medicine: A Focused Review of the Core Curriculum, 1st & 2nd Ed., Chief Editor
AAEM/RSA EM Survival Guide, Co-Editor
AAEM/RSA Rules of the Road for Medical Students, 2nd Ed., Author
AAEM/RSA Board Liaison 2010-2012
AAEM/RSA Publications Advisor 2011-2014
AAEM/RSA President 2004-2005
AAEM/RSA Past President 2005-2006
AAEM/RSA Vice President 2003-2004
AAEM/RSA Secretary-Treasurer 2001-2002
AAEM/RSA Medical Student Council Representative 2000-2001
AAEM/RSA Advocacy Committee 2005-2006
AAEM/RSA Education Committee 2005-2006
AAEM/RSA Membership Committee 2005-2006
AAEM Armed Services Task Force 2005-2006
AAEM Scientific Assembly, Speaker 2009-2012
AAEM Scientific Assembly Photo Competition, Judge 2009-2012
AAEM Scientific Assembly AAEM/JEM Resident Research Competition, Judge 2011
Western Journal of Emergency Medicine, Clinical Practice Section, Editor
Journal of Emergency Medicine, Peer Reviewer
Common Sense Author 2003-2008, 2010-2013
Leslie Zun, MD MBA FAAEM

Candidate for Secretary-Treasurer

Nominated by William T. Durkin, Jr., MD MBA FAAEM; Robert McNamara, MD FAAEM; and Larry Weiss, MD JD FAAEM

Membership: 1993-2013
Disclosure: Commercial Interest, Teva Pharmaceutical, Speaker Honorarium

AAEM Foundation Board of Directors 2011-2015
AAEM/RSA Board Liaison 2012-2013
AAEM David K. Wagner Award 2011
Academic Affairs Committee 2009-2013
ACCME Subcommittee 2013
Education Committee 2011-2013
Finance Committee 2012-2013
Operations Management Committee 2008-2013
Practice Management Committee 2010-2013
Scientific Assembly Subcommittee 2013-2014
AAEM Scientific Assembly, Speaker 2007, 2011-2013
Written Board Review Course, Speaker 2007-2009
MEMC, Speaker 2009, 2011, 2013
PEMC, Speaker 2012
Common Sense Author 2011

I am running for secretary-treasurer of AAEM to ensure our success and growth in the house of medicine. As health care continues to change and evolve, emergency physicians need AAEM more than ever. AAEM provides a key role in advocating for emergency physicians.

For those that do not know me, I was at the first organizing meeting of emergency physicians frustrated with their current specialty organization and have continued my involvement in AAEM since. I am a four-term board member and have contributed to many of our position statements. I have given lectures at our Scientific Assembly, Mediterranean Emergency Medicine Congress, and Pan-Pacific Emergency Medicine Conference. I have been given the highest honor from AAEM, the David K. Wagner Award, for Service to Emergency Medicine in 2011.

I am residency trained in emergency medicine and went on to obtain a management degree from Northwestern University. Shortly thereafter, I was the interim chief executive officer for a 200 bed hospital in inner city Chicago. This was a great experience to learn how to work with administrators, nurses, and physicians to turn around a struggling institution. Currently, I am professor and chair of the Department of Emergency Medicine at Chicago Medical School, core faculty for the University of Chicago’s Program in Emergency Medicine and chair the Department of Emergency Medicine at Mount Sinai Hospital in Chicago.

Over the past few years, as a board member of AAEM, I have served on the Education, Finance, Scientific Assembly Subcommittee, Practice Management, and Operations Management Committees, as well as a board liaison to AAEM/RSA. Most importantly, I served the members by starting and enhancing liaison activities with a number of related institutions including the Canadian Association of Emergency Physicians, American Board of Osteopathic Emergency Medicine, American College of Physician Executives, Society for Emergency Medicine Physician Assistants, and American Association of Nurse Practitioners. This has been our best means to get out there as the premier, “go-to” specialty organization. To promote our organization, I have also spoken as a board member to a number of residency programs and student meetings. We developed a consulting resource to enable hospital administrators to build an independent group and assist physicians to organize into groups to obtain hospital contracts. We have exhibited these resources at the American Hospital Association and American College of Healthcare Executives.

As secretary-treasurer, it is my goal not only to ensure financial viability and communication with the membership, but also to promote the virtues of independent democratic groups and board certification in emergency medicine. We must become the “go-to” organization. As the nation implements accountable care, we must ensure that we educate the emergency physicians to obtain their fair share in the marketplace by providing value-added care and population management.

Thank you for your support. I look forward to serving the membership in this role.
Candidate Platform Statement

John B. Christensen, MD FAAEM
Candidate for At-Large Director

Nominated by William T. Durkin, Jr., MD MBA FAAEM; Robert McNamara, MD FAAEM; and Larry Weiss, MD JD FAAEM

Membership: 1994-2013
Disclosure: Nothing to disclose at this time.

AAEM Board of Directors 2012-2014
AAEM Foundation Board of Directors 2012-2014
AAEM James Keaney Award 2003
Finance Committee 2012-2013

AAEM Mission Statement Number 5, supporting fair and equitable practice environments, has been the heart of my professional life. I've spent major segments of my 38 years in community-based EM struggling to right the wrongs posed by EM contract management groups and large hospital systems. Those struggles began in 1978 with legal action to break a restrictive covenant imposed by one of the original large CMGs in California to allow formation of one of the first democratic independent local EM groups in the state.

From 1997 to 2002, I led the largest legal action in EM's history centering on the Fair Market Value of EM Practice Management Services. Victory in that battle prevented the cumulative loss of over $100 million to working EPs in California to date, and prevented several billion in losses to thousands of other hospital-based physicians over the intended scope and 30 year duration of the arrangement blocked by the lawsuit. In 2003, I received the AAEM James Keaney Leadership Award for my role in this incredibly complex legal action.

In February 2012, I was elected to AAEM's board of directors on my promise to lead the Academy to become "an Independent Trustee to promote Fair Market Value Transactions in every aspect of the business of EM." I also promised to create and develop an AAEM "Practice Valuation Toolkit" that rigorously delineates what fairness is in the many facets of the practice of emergency medicine.

Delivering on those promises, I outlined the Trustee of Fairness concept and a task force was formed at the AAEM Strategic Planning Retreat in March 2012, in Houston. I presented the draft overview of the 600+ page, rigorously reasoned, extensively referenced PV Toolkit to the board in June 2012, bringing my years of research on FMV issues to a focal point. On December 5, 2012, AAEM's board endorsed the proposal to proceed with the development of the Trustee concept. The board approved the new, formal role of AAEM: The Trusted Advocate of Fairness in Emergency Medicine™ and the formation of the AAEM Practice Fairness Council™ on November 11, 2013. The abbreviated introductory article on the Trusted Advocate of Fairness concept appears in this issue of Common Sense. One board member who reviewed the full version of the article remarked, "This could be the game-changer for emergency medicine." The Common Sense article introducing the Toolkit will appear in the Jan/Feb 2014 issue. The AAEM Practice Fairness Council™, using the extensive analytic power of the Practice Fairness Toolkit™, will bring the unprecedented value of a Trusted Advocate of Fairness in Emergency Medicine to AAEM's membership.

With the myriad, complex uncertainties of health care reform, I believe that advancing AAEM’s Mission — especially the strong advocacy for fair and equitable practice environments — is more important than ever. I would be honored to serve a second term as an AAEM board member. The following timeless wisdom informs the spirit of my commitment:

"A hundred times a day I remind myself that my inner and outer life depends on the labors of other men, living and dead, and that I must exert myself in order to give in the measure as I have received and am still receiving."

— Albert Einstein

Education: Oakland University (BS Engineering Science, Student of Distinction)
Residency Training: Internal Medicine (University of Michigan Medical Center, 1973-76)
Selected Professional activities: National Association of Certified Valuators and Analysts (NACVA) member

University of Michigan Medical School (MD, 1973)
Board Certification: ABEM (1982), ABIM
Institute of Management Accountants (IMA) member
Andrew P. Mayer, MD FAAEM  
**Candidate for At-Large Director**  
Nominated by William T. Durkin, Jr., MD MBA FAAEM; Robert McNamara, MD FAAEM; and Mark Reiter, MD MBA FAAEM  
Membership: 1997-2014  
Disclosure: Nothing to disclose at this time.  
AAEM Board of Directors 2007-2012  
AAEM Foundation Board of Directors 2007-2012  
Membership Committee, Chair 2013  
Membership Committee 2008-2013  
Practice Management Committee 2012-2013  
State Chapter Committee, Chair 2006-2011  
Louisiana Chapter President 2003-2005  
Louisiana Chapter Vice-President 2001-2003  
Louisiana Chapter Secretary-Treasurer 1997-1999  
Louisiana Chapter Board Member at Large 1999-2001  

I finished the LSU/Charity residency in 1990. I have been a “pit doc” since that time in a community ED seeing about 50K visits a year. I work at West Jefferson Medical Center, which is in the New Orleans area. Our group is a single hospital democratic group which has held the contract for over 30 years. We are one of the original 100% membership groups in AAEM and are certified by AAEM in workplace fairness. I will come to the board with that perspective and advocacy. Like you, I am living through EMR’s, core measures, stroke teams, case managers, and the uncertainty of the future of health care. It would be a great honor for me to return to the board of directors to represent you.  

My interest in AAEM started almost 20 years ago. Bob McNamara inspired me by one of his talks in New Orleans at that time. I was privileged to help start the Louisiana Chapter and served on all positions of the board. This interested me in state chapters and their formation. Larry Weiss encouraged me, and I became the initial chair of the State Chapter Committee and helped develop the “Tool Kit” for chapter formation. I spoke at the Scientific Assembly on this topic.  

I served two terms on the board of directors and was able to work with many fine leaders. I have served on several committees and am currently the chair of the Membership Committee. I am proud to report that our membership is growing.  

Outside of medicine, my wife and I enjoy travel. I am a fisherman and love the outdoors. I enjoy Mardi Gras and all things New Orleans.  

I ask for your vote and promise to work for your interests in emergency medicine. We can make a difference if we work together. ■

David Lawhorn, MD FAAEM  
**Candidate for At-Large Director**  
Nominated by William T. Durkin, Jr., MD MBA FAAEM  
Membership: 1995-2013  
Disclosure: Nothing to disclose at this time.  
AAEM Board of Directors 2011-2014  
AAEM Foundation Board of Directors 2011-2014  
AAEM James Kearney Award 2009  
Practice Management Committee 2010-2013  
State Chapter Committee 2013  
TN-MAEM President 2008-2013  
TN-MAEM Board of Directors 2007-2013  
AAEM Scientific Assembly, Speaker 2012-2013  
Common Sense Author 2006  

It has been an honor to serve on the AAEM board during the past two years. I have been privileged to help focus Academy efforts on the business aspects of the practice of emergency medicine. I work as a practicing community physician and partner in an exceptional independent democratic EM group and I manage the emergency department in a small, very rural critical access hospital. My publication for AAEM members of a practical guide to “Setting Up a New Emergency Medicine Business” is expected to be available at the upcoming Scientific Assembly. As a board member I have been helping to guide the discussions in forming an AAEM Medical Services Organization or AAEM structured national EM group to support contract and physician group management for all of you wishing to establish and maintain successful EM practices. I welcome the opportunity to continue to serve all of you on the board as we are making significant strides toward improving the landscape for practicing emergency medicine in the United States. ■
Heather Jimenez, MD FAAEM  
Candidate for YPS Director  
Nominated by: Self-nomination  
Membership: 2006-2013  
Disclosure: Nothing to disclose at this time.  
AAEM Resident of the Year Award 2011  
YPs Secretary-Treasurer 2013  
YPs Board of Directors 2011-2013  
YPs Education Committee, Chair 2011-2012  
AAEM/RSA Board of Directors 2008-2011  
AAEM/RSA Vice President 2010-2011  
AAEM/RSA Vice President’s Council 2010-2011  
AAEM/RSA Advocacy Committee, Chair 2008-2010  
AAEM Scientific Assembly, Speaker 2013  
AAEM/RSA Rules of the Road for Residents, 6th Ed., Author  
AAEM/RSA Rules of the Road for Medical Students, 2nd Ed., Author  
Common Sense Author  

Since an introduction to AAEM early in residency, I have been active on both the RSA and now YPS boards. Because of my combined emergency medicine and pediatrics experience, I was privileged to have extended time to participate. Serving as RSA Advocacy committee chair for two years and then vice president, I was fortunate to work with many talented people and be involved in activities such as assisting with the planning of social events, a membership retreat, coordination with YPS to enhance membership through residency graduates, and a strategic planning session in addition to the regular workings of the board. In 2011, I was named Resident of the Year while serving as vice president. As my residency ended, I transitioned to the YPS board where I served as the Education Committee chair for two years and am currently secretary-treasurer. During this time, I have provided contributions to Common Sense and Rules of the Road books as well as in planning the RSA/YPS track at Scientific Assemblies, which has been a great opportunity to continue to network with RSA even after graduation. This past year the focus has been on our upcoming EM Flash Facts App in which I contributed multiple sections. 

In running for YPS Director, I hope to continue the great networking established by those who have served before me. Through this, I can help identify ways YPS can help both AAEM as well as young physicians who have recently emerged from training programs. Through exchange within the organization we can continue to advocate for EM-trained physicians, ensure excellent continuing education, safeguard the values of residency training and board certification, and guarantee the highest quality of care for our patients. AAEM advocates for the rights of physicians as well as patients. As young physicians emerge from residency training, it will be important to keep core values at the forefront while promoting EM in this ever-changing practice climate.
Michael Ybarra, MD FAAEM
Candidate for YPS Director

Nominated by Jennifer Kanapicki Comer, MD FAAEM and William T. Durkin, Jr., MD MBA FAAEM

Membership: 2005-2013
Disclosure: Nothing to disclose at this time.

AAEM Board of Directors 2009-2010
AAEM Foundation Board of Directors 2009-2010
AAEM Resident of the Year Award 2010
Government and National Affairs Committee, Chair 2012-2013
Government and National Affairs Committee 2011-2013
YPS Vice President 2013
YPS Secretary-Treasurer 2012
YPS Board Member 2010-2013
AAEM/RSA Immediate Past President 2010-2011
AAEM/RSA President 2009-2010
AAEM/RSA At-Large Board Member 2008-2009

Thank you for considering me for the position of YPS Director on the AAEM board of directors. My name is Michael Ybarra, and I am the current vice president of the Young Physicians Section and chair of the Government and National Affairs Committee for AAEM. I first joined AAEM as a second year medical student, and since that time I have been committed to the mission and vision of the Academy, RSA, and YPS.

My leadership in the Academy dates back to medical school when I served as Medical Student Council president. I was involved in creating a number of electronic resources and publications, and I was on the organizing committee for the inaugural symposium for medical students. This idea has since grown, and there are now multiple AAEM/RSA student symposia across the country each year. Next, as president of RSA, I led a team that grew the organization's membership, upgraded web services, updated the Rules of the Road for Residents, and advanced our national advocacy agenda on important policy issues.

Since graduating residency, AAEM has been a critical part of my professional career. I worked closely with Dr. Durkin to select our new representation in Washington, the firm Williams & Jensen. In the first year since hiring Williams & Jensen, AAEM’s national presence has grown by leaps and bounds. We have made several visits to Capitol Hill and participated in high profile meetings with many members of Congress. These and other members have in turn reached out to the Academy for guidance and input on key pieces of legislation. As vice president of YPS, I am a contributor and editor of a new iPhone app, YPS EM Flash Facts, which will debut at Scientific Assembly. The app is an educational resource and member benefit.

I have been an invited speaker at past Scientific Assemblies on topics such as health policy, education, organization, and leadership. Additionally, in 2010 I was named Resident of the Year by AAEM. In short, active and continuous involvement in AAEM, YPS, and RSA has been among my greatest professional accomplishments over the last decade, and I look forward to continuing my work with the Academy. I appreciate your consideration for this position and ask for your support.